APPENDIX 5

Usable Balances at 1 April 2024

			Balance at 01-Apr-24 £m
Total Reserves and	Balances		66.00
Less Commitments	/Earmarked Funds:		
School Funds	Balances held on behalf of schools; therefore not available to the Council	-	7.00
Funds held for other sectors/partnership working	Includes funds for the Local Safeguarding Partnership and PVI Early Years sector	-	0.02
Grant funding	Grant funding received and fully committed in the budget strategy	-	0.02
Insurance Reserves	Required to cover policy excesses and other costs such as claims prior to 1998 (unitary)	-	1.08
Hadley PFI Sinking Fund	Based on funding model; fully committed equalisation fund	-	1.23
Other Corporate Items	For Example ITS/Capacity Fund, severance fund	-	8.26
Single Status Other Provisions	Provision for equal pay settlement For example Bad Debt Provision and Pride Funding Reserve	-	8.92 3.36
Investment Fund	Investment in Council Priorities Fund	-	10.00
Specific Earmarked Service Balances	Residual balances held by services following a rigorous review of balances undertaken	-	0.63
Residual General W	orking Balances		25.49
Made up of:			
One Off Funds	Identified to support the Medium Term Budget Strategy		20.46
One Off Funds	General/Special Fund Balances		5.03 25.49
Required to meet th	e 2021/22 budget gap		(0.39)
Residual Balance			25.10
Made up of:			25.10
-			25.10
One Off Funds One Off Funds	Identified to support the Medium Term Budget Strategy General/Special Fund Balances		20.07 5.03
C.IO CII I GIIGO	Contract Postar Faira Balantoo		25.10

SCHEDULE OF PROVISIONS, RESERVES AND BALANCES

APPENDIX 5

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose	
Safeguarding & Family Support	Children's Services	(130,924.25) 125,480.00	(5,444.25)	5,444.25	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service	
Safeguarding & Family Support	Changing Futures	(14,185.00	7,500.00	(6,685.00)	6,685.00	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service	
Safeguarding & Family Support	Child Sexual Exploitation	(6,480.00	2,000.00	(4,480.00)	4,480.00	0.00	2,000.00	2,000.00	480.00	2,480.00	Used to fund support for CSE cases	
Safeguarding & Family Support	Unaccompanied Asylum Seekers	(36,091.61	36,091.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To offset costs incurred supporting unaccompanied asylum seekers	
Safeguarding & Family Support	Social Work Training Reserve	(19,020.71)	2,500.00	(16,520.71)	5,000.00	(11,520.71)	5,000.00	(6,520.71)	5,000.00	(1,520.71)	Used to support social work training placements	
Safeguarding & Family Support	University Students	(42,732.94	5,002.00	(37,730.94)	15,000.00	(22,730.94)	15,000.00	(7,730.94)	7,730.94	0.00	To fund the training of students on placements with the LA.	
Safeguarding & Family Support	Troubled Families Programme	(305,882.25	(126,075.00)	(431,957.25)	200,000.00	(231,957.25)	200,000.00	(31,957.25)	31,957.25	0.00	Balance on Government's Troubled Families Programme	
Safeguarding & Family Support	Teaching Partnership	(11,702.13	6,497.00	(5,205.13)	5,000.00	(205.13)	205.13	0.00	0.00	0.00	DIE funded partnership for training social workers	
Safeguarding & Family Support	Frontline	(4,601.60	3,000.00	(1,601.60)	1,000.00	(601.60)	601.60	0.00	0.00	0.00	To fund trainee social workers	
Safeguarding & Family Support	Controlling Migration Funding - UASC	(54,943.00	54,943.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To assist in supporting migratory families, develop community links, so that UASC can be supported in the local area.	
Safeguarding & Family Support	Migration Grant	(77,300.00	77,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To assist in supporting migratory families, develop community links, so that UASC can be supported in the local area.	
Safeguarding & Family Support	Control a/s Social Work Improvement Fund	(44,693.31	4,693.31	(40,000.00)	20,000.00	(20,000.00)	20,000.00	0.00	0.00	0.00	To fund various posts within the service	
Safeguarding & Family Support	Staying Put	(25,753.72	5,000.00	(20,753.72)	5,000.00	(15,753.72)	5,000.00	(10,753.72)	5,000.00	(5,753.72)	Funding for duty on local authorities to support young people to continue to live with their former foster carers once they turn 18 (the 'Staying Put' duty)	
Safeguarding & Family	Safeguarding Misc Grants Control Account	(12,340.00) 12,340.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service	
Support Safeguarding & Family	NAAS Grant Income	(54,260.39) 26,200.00	(28,060.39)	28,060.39	0.00	0.00	0.00	0.00	0.00	Funding to support implementation of the National Assessment & Accreditation system	
Support Safeguarding & Family Support	Future Social	(41,318.00) 17,090.00	(24,228.00)	24,228.00	0.00	0.00	0.00	0.00	0.00	External grant to support staffing to undertake work related to the outcomes required	
Safeguarding & Family	New Burdens - Personal Advisors	(24,680.00	(5,179.00)	(29,859.00)	6,900.00	(22,959.00)	7,500.00	(15,459.00)	10,000.00	(5,459.00)	Funding to provide personal advisors to support care leavers moving into adulthood	
Support		(906,908.91)	254,382.92	(652,525.99)	326,797.64	(325,728.35)	255,306.73	(70,421.62)	60,168.19	(10,253.43)	leavers moving into additiood	
Education & Skills	School Revenue Balances held by schools for ongoing operating expenditure	(5,448,615.15		(4,448,615.15)	500,000.00	(3,948,615.15)	500,000.00	(3,448,615.15)	500,000.00		This represents school balances held by the LA only. IT includes the balances on the collective self insurance schemes (supply, maternity and theft and vandalism) that T&W offers to maintained schools and for balances on collaborative schemes administered by maintained schools.	
Education & Skills	Schools provision held against possible cost of implementation of single status	(3,562,634.51	0.00	(3,562,634.51)	0.00	(3,562,634.51)	0.00		0.00		Provision for Single Status costs in schools and DSG centrally funded staff. Use of this dependant on final implementation of SS.	
Education & Skills	Local Safeguarding Board	(78,678.42)	16,798.00	(61,880.42)	17,000.00	(44,880.42)	17,000.00	(27,880.42)	17,000.00		T&W Share of Partnership reserve to support the work of the Local Safeguarding Board	
Education & Skills	Early Years facilities	(10,372.19	7,056.00	(3,316.19)	(2,000.00)	(5,316.19)	(2,000.00)	(7,316.19)	(2,000.00)	(9,316.19)	Ring fenced fund for PVIs in the early years sector, used to pay for refurbishments and R&M on early years provision.	
Education & Skills	Early Years	(99,151.72)	50,000.00	(49,151.72)	30,000.00	(19,151.72)	0.00	(19,151.72)	0.00	(19,151.72)	To sustain existing nursery provisions in key areas of need	
Education & Skills	Stop Loss Provision	(500,022.33)	30,000.00	(470,022.33)	50,000.00	(420,022.33)	50,000.00	(370,022.33)	50,000.00	(320,022.33)	Stop Loss Insurance - Self insurance to cover fire policy excesses on school buildings and other adhoc costs as appropriate	
Education & Skills	Closed schools provision held against possible cost of implementation of single status	(169,508.69	0.00	(169,508.69)	0.00	(169,508.69)	0.00	(169,508.69)	0.00	(169,508.69)	Residual balances from closed schools to cover potential future liabilities	
Education & Skills	Education Welfare Balance	(101,695.89	30,000.00	(71,695.89)	25,000.00	(46,695.89)	25,000.00	(21,695.89)	21,695.89	0.00	To fund training and resource costs associated with this education welfare services	
Education & Skills	Schools reserves held against possible deficits arising on schools conversion to academy status	(346,709.70	100,000.00	(246,709.70)	100,000.00	(146,709.70)	100,000.00	(46,709.70)	46,709.70	0.00	Monies carried forward as a reserve against the possible unfavourable balance on schools conversions to academy status	
Education & Skills	Youth Unemployment	(417,962.30	323,694.00	(94,268.30)	94,268.30	0.00	0.00	0.00	0.00	0.00	Continuation of Tackling Youth unemployment for 21/22	
Education & Skills	SEN Review Reserve	(28,938.91	28,938.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To provide additional resources to be allocated to the rapidly growing area of post 16-25 SEN	
Education & Skills	Arthog Trading Provision	(12,568.40	0.00	(12,568.40)	12,568.40	0.00	0.00	0.00	0.00	0.00	Improvement and development at Arthog Outdoor Education Centre	
Education & Skills Education & Skills	SEN Reforms Grant Misc. One off small Grants	(61,998.79 (39,713,77) 61,998.79) 38,713,77	0.00 (1,000.00)	0.00	(1,000,00)	0.00	(1.000.00)	0.00	0.00	To support staffing posts Support of staffing	
Education & Skills	Early Years Grants	(40,182.62	(33,168.92)	(73,351.54)	73,351.54	0.00	0.00	0.00	0.00	0.00	Support of services	
Education & Skills	Extended Rights Transport	(31,100.00) 31,100.00	0.00	0.00	0.00	0.00		0.00		Grant to be used to support additional costs of extended rights for home to school transport	
Education & Skills	Lifelong Learning Grant	(280,917.80) 106,498.00	(174,419.80)	100,000.00	(74,419.80)	74,419.80	0.00	0.00		Grant cfwd to support this activity - spans academic year	
Education & Skills Education & Skills	High Needs Strategic Planning Fund Music Service Tutors	(26,247.36	9,500.00	(16,747.36)	16,747.36	0.00	0.00		0.00		To fund costs of plan implementation in line with detailed actions To support changes in terms and conditions in 20/21	
a		(10,000.00	, 10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose
		(11,267,018.55)	1,811,128.55	(9,455,890.00)	1,016,935.60	(8,438,954.40)	764,419.80	(7,674,534.60)	633,405.59	(7,041,129.01)	
E		(07.000.00)		(00.000.00)		(0.1.000.00)		(10.000.00)		(11.000.00)	
Finance & HR	New Technology	(27,899.92)	1,200.00	(26,699.92)	5,000.00	(21,699.92)	5,000.00	(16,699.92)	5,000.00		Committed to Financial Management system development
Finance & HR	Modern Apprentice Reserve	(20,000.00)		(20,000.00)	7,000.00	(13,000.00)	7,000.00	(6,000.00)	6,000.00		To fund modern apprentices across the 2 accountancy teams (no base budget).
Finance & HR	Treasury Management Reserve	(10,000.00)	5,000.00	(5,000.00)		(5,000.00)		(5,000.00)			Set aside to provide support for any technical advice needed
Finance & HR	Revenues Reserve	(100,000.00)		(100,000.00)	32,205.00	(67,795.00)	32,205.00	(35,590.00)	32,205.00	(3,385.00)	To fund posts in staffing budget and one off additional Northgate costs
Finance & HR	Resource Link Reserve	(80,778.76)	80,778.76	0.00		0.00		0.00		0.00	Fully committed for further development work, will be spent in 2020/21
Finance & HR	Finance Workforce Development Reserve	(40,000.00)	00 070 70	(40,000.00)	10,000.00	(30,000.00)	10,000.00	(20,000.00)	10,000.00		Training and development costs of Finance staff
		(278,678.68)	86,978.76	(191,699.92)	54,205.00	(137,494.92)	54,205.00	(83,289.92)	53,205.00	(30,084.92)	
Prosperity & Investment	PIP Reserve Contribution Account	(888,391.06)	648,109.45	(240,281.61)	0.00	(240,281.61)	0.00	(240,281.61)		(240 281 61)	Reserve to be used to aid with the ongoing
Prosperity & Investment	Dilapidations - PIP	(233,016.52)	233,016.52	0.00	0.00	0.00	0.00	0.00			rationalisation of the PIP To meet costs of required dilapidations.
Prosperity & Investment	Granville House	(1,177.80)	1,177.80	0.00	0.00 0.00 80.000.00	0.00	0.00	0.00		0.00	To be utilised as part of accommodation strategy
Prosperity & Investment	Development Planning System	(100,000.00)	.,	, , , , , , ,	,	0.00					Upgrade of current system and review as to sustainability and suitability
Prosperity & Investment	Planning Appeal costs	(46,623.50)	0.00	(46,623.50)	46,623.50	0.00	0.00	0.00			Set aside for legal costs associated with planning appeals.
Prosperity & Investment Prosperity & Investment	Housing Investment Programme HCA Liability Fund	(268,004.54) (5,578,069.35)	200,000.00	(268,004.54) (5,378,069.35)	40,000.00	(228,004.54) (5,378,069.35)	40,000.00	(188,004.54) (5,378,069.35)	40,000.00	(5,378,069.35)	Reserve for Housing investment costs council side. Land Deal Funds; includes constrained sites funding; liability sites funding and profit share
Prosperity & Investment Prosperity & Investment	Rights of Way Reserve World Heritage Lottery Fund	(1,902.51) (5,000.00)	1,902.51 5,000.00	0.00	0.00	0.00	0.00	0.00		0.00	contributions to projects contribution towards bid costs
Prosperity & Investment	Accommodation	(14,762.40)	14,762.40	0.00	0.00	0.00	0.00	0.00			To be used to support Accommodation Strategy & LED lighting.
Prosperity & Investment	Master planning	(404,172.78)	404,172.78	0.00	0.00	0.00	0.00	0.00		0.00	To support development of site planning options
Prosperity & Investment	Custom Build Land Duty Grant	(75,000.00)	6,250.00	(68,750.00)	25,000.00	(43,750.00)	25,000.00	(18,750.00)	18,750.00	0.00	To fund the authorities duty to permission land under the Self-build and custom housebuilding act 2015. A total of £90k New Burdens fund has now been awarded towards the additional resource required to
	Heat Networks - HNDU	(13,200.00)	13,200.00	0.00	0.00	0.00	0.00	0.00		0.00	identify land to satisfy supply. Match funding for Project
Prosperity & Investment	Great Crested Newts	(4,740.00)	4,740.00	111		0.00	0.00	0.00			Funding to support the creation and maintenance of ponds.
		(7,634,060.46)	1,552,331.46	(6,081,729.00)	191,623.50	(5,890,105.50)	65,000.00	(5,825,105.50)	58,750.00	(5,766,355.50)	
Policy & Governance	Insurance - Self Insurance Fund	(1,337,708.59)	(217,656.25)	(1,555,364.84)	160,000.00	(1,395,364.84)	160,000.00	(1,235,364.84)	160,000.00	(1,075,364.84)	Self insurance fund to cover insurance excesses - established in 2008/09 following decision to increase
Policy & Governance	Insurance Funds	(273,181.98)	273,181.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	excesses. Self Insurance Reserve (non-Education) as part of
Policy & Governance	General - Insurance - SCC liabilities	(232,339.66)	232,339.66	0.00	0.00	0.00	0.00	0.00	0.00		overall insurance strategy This is an additional insurance reserve which was
											established when the County Council's balance sheet was disaggregated and is available to cover claims liabilities that arise.
Policy & Governance	Elections Equalisation Reserve	(85,166.94)	0.00	(85,166.94)	25,000.00	(60,166.94)	25,000.00	(35,166.94)	35,166.94	0.00	Set aside to assist in funding future local elections as annual revenue budget may not be sufficient in any given year.
Policy & Governance	CSE Funding Reserve	(1,300,000.00)	50,000.00	(1,250,000.00)	1,250,000.00	0.00	0.00	0.00	0.00	0.00	CSE Inquiry Funding Reserve
Policy & Governance	Single Status Project Team	(100,000.00)	5,700.00	(94,300.00)	25,500.00	(68,800.00)	25,500.00	(43,300.00)	43,300.00	0.00	Required to fund single status project work (including legal and consultancy costs) and preparation for implementation
Policy & Governance	Legal Reserve	(96,745.00) (42,000.00)	96,745.00	(42,000,00)	0.00 42 000 00	0.00	0.00	0.00	0.00	0.00	For standards investigations and Legal Staffing
Policy & Governance Policy & Governance	Member Dvpt Reserve Organisational Development Training	(334,101.79)	34,600.00	(299,501.79)	50,000.00	(249,501.79)	50,000.00	(199,501.79)	50,000.00	(149,501.79)	To be spent on training and equipment as required To fund the corporate training programme for the
Policy & Governance	Reserve Delivery & Planning Reserve	(119,497.26)	119,497.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Council This will be required to fund staffing in future years as funding sources for the team are reducing
		(3,920,741.22)	594,407.65	(3,326,333.57)	1,552,500.00	(1,773,833.57)	260,500.00	(1,513,333.57)	288,466.94	(1,224,866.63)	y management and reducing
Health & Wellbeing	Joint Commissioning Balance	(26,438.59)	26,438.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support ongoing structure to deliver savings in key areas
Health & Wellbeing Health & Wellbeing	Public Health Transition Grant Sponsorship Fund (Rachel Threadgold)	(29,204.73) (83,022.05)	29,204.73 20,303.00	0.00 (62,719.05)	50,210.00	0.00 (12,509.05)	0.00 12,509.05	0.00 0.00	0.00 0.00	0.00	To be spent on Public Health Contributions from external organisations for specific
Health & Wellbeing	Transport	(10,000.00)	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	purposes Transport review work in Commissioning
Health & Wellbeing	Library Book Fund	(6,518.22)	1,000.00	(5,518.22)	1,000.00	(4,518.22)	1,000.00	(3,518.22)	1,000.00	(2,518.22)	Income from sale of books to be retained to support the book fund budget
Health & Wellbeing Health & Wellbeing	Library Reserve Public Health Grant	(8,804.40) (1,033,665.32)	0.00 300,000.00	(8,804.40) (733,665.32)	8,804.40 450,000.00	0.00 (283,665.32)	283,665.32	0.00	0.00		general reserve Fully Committed for use in future years - ring-fenced
Health & Wellbeing	Early Help Partnership	(61,763.53)	0.00	(61,763.53)	31,000.00	(30,763.53)	30,763.53	0.00	0.00		for Public Health purposes Local Advisory Board Development – locality working. To build capacity within the voluntary sector to deliver the Healthy Child Programme, Children Centre Core Purpose and activity to support school readiness
Health & Wellbeing	Procurement Advice reserve	(29,561.00)	29,561.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	For Procurement Advice & systems
Health & Wellbeing	Young Persons Substance Misuse	(35,000.00)	0.00	(35,000.00)	25,000.00	(10,000.00)	10,000.00	0.00	0.00		funding of a peer support and mentoring offer for children and young people with drug and alcohol problems
Health & Wellbeing	Social Prescribing	(65,000.00)	65,000.00	0.00	0.00	0.00	0.00	0.00	0.00		To specific initiatives within the Domestic Abuse strategy
Safeguarding & Family Support	Carers Services	(29,500.24)	29,500.24	0.00	0.00	0.00	0.00	0.00	0.00		Supports delivery of future strategy-i.e. support for respite/OT support

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose
		(1,418,478.08)	511,007.56	(907,470.52)	566,014.40	(341,456.12)	337,937.90	(3,518.22)	1,000.00	(2,518.22)	
Adult Social Care	Invest to Save Reserve	(7,008.97)	7,008.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Committed to staffing support in 2020/21 Monies committed to specific areas of partnership work
Adult Social Care	Adult Social Care Initiatives	(186,928.18)	46,050.00	(140,878.18)	72,050.00	(68,828.18)	17,050.00	(51,778.18)	20,000.00	(31,778.18)	Monies committed to specific areas of partnership work
Adult Social Care	Transforming Social Care	(42,554.46)	29,524.00	(13,030.46)	13,030.46	0.00	0.00	0.00	0.00	0.00	Funds posts supporting the transformation of ASC and
Adult Social Care	Transformation Posts Reserve	(50,009.12)	17,254.93	(32,754.19)	32,754.19	0.00	0.00	0.00	0.00		the CIP To support capacity to progress CIP initiatives
Adult Social Care Adult Social Care	My Options Change Programme	(54,441.35) (183,508.71)	54,441.35 20,000.00	(163,508.71)	90,000.00	0.00 (73,508.71)	0.00 50,000.00	0.00 (23,508.71)	0.00 23,508.71	0.00	To support service development To support capacity to deliver CIP initiatives, support
			20,000.00								for training, Smart House
Adult Social Care Adult Social Care	Workforce Development Winter Pressures	(4,154.00) (132,601.83)	132,601.83	(4,154.00)	0.00	(4,154.00) 0.00	4,154.00 0.00	0.00	0.00	0.00	To support professional training fees To meet any additional costs as a result of pressure on
Adult Social Care	Care Legislation	(73,802.75)	12.462.00	(61,340.75)	15.000.00	(46,340.75)	15,000.00	(31,340.75)	10.000.00		ASC and the hospitals Supports a number of posts within ASC. Remainder to
Addit Social Care	Care Legislation	(13,002.13)	12,402.00		13,000.00		13,000.00	(31,340.73)	10,000.00	(21,340.73)	progress further implementation of national changes in ASC
Adult Social Care	Capacity Building Projects	(86,297.49)	9,192.00	(77,105.49)	30,000.00	(47,105.49)	25,000.00	(22,105.49)	20,000.00	(2,105.49)	Required to meet capacity issues, training support,
Adult Social Care	Adults Safeguarding Board	(29,502.60)	3,000.00	(26,502.60)	5,000.00	(21,502.60)	5,000.00	(16,502.60)	5,000.00	(11,502.60)	policy updates Funding to be reinvested in the work of the Board as
Adult Social Care	BCF/TCP Section 75 Agreement Pooled	(809,235.53)	281.000.00	(528.235.53)	250.000.00	(278,235.53)	250.000.00	(28,235.53)	28,235.53	(0.00)	required In place for mitigation of any financial risks associated
_	Fund Reserve		. ,	(,,	,		,				with BCF or TCP.
Adult Social Care Adult Social Care	Childrens Grants Safeguarding & Strategic Management	(7,353.76) (30,656.55)	0.00 5.000.00	(7,353.76) (25,656.55)	7,353.76 10.000.00	0.00 (15,656.55)	0.00 10,000.00	0.00 (5,656.55)	0.00 5.656.55	0.00	Young Person's Grant Scheme To support legal fees and DOLS costs
Adult Social Care	IBCF	(218,623.37)	218,623.37	0.00		0.00	0.00	0.00	0.00	0.00	Support of staffing to support the delivery of integrated care services and processes. Fully Committed.
Adult Social Care	ASC Reserve	(500,000.00)	0.00	(500,000.00)	500,000.00	0.00	0.00	0.00	0.00	0.00	To support ASC purchasing (linked with Controcc
Addit Social Care	AGC Reserve										project)
		(2,416,678.67)	836,158.45	(1,580,520.22)	1,025,188.41	(555,331.81)	376,204.00	(179,127.81)	112,400.79	(66,727.02)	
Neighbourhood &	Environmental Mtce Programme	(1,128,209.49)	845,196.35	(283,013.14)	283.013.14	0.00		0.00		0.00	Fully committed to fund a programme of
Enforcement	Environmental wice Programme	, ,		(263,013.14)	203,013.14	0.00		0.00		0.00	improvements.
Neighbourhood & Enforcement	Bridge Bank - The Gorge Reserve	(71,037.49)	71,037.49	0.00		0.00		0.00		0.00	To cover additional costs of rectifying the void in the Gorge, to fund Gallion Park Wall
Neighbourhood &	Estate Car parking	(81,559.53)	81,559.53	0.00		0.00		0.00		0.00	Funding to support Pride Programme
Enforcement Neighbourhood &	Safer School Routes	(185,000.00)	185,000.00	0.00		0.00		0.00		0.00	Development of Safer Routes to School - part of capital
Enforcement			100,000								programme works continue into 2020/21.
Neighbourhood & Enforcement	Safer Communities balance	(19,835.49)		(19,835.49)	19,835.49	0.00		0.00			Committed to fund CCTV
Neighbourhood & Enforcement	Coalbrookdale Water Course	(52,122.32)	52,122.32	0.00		0.00		0.00		0.00	Coalbrookdale Water course drawn down as and when required each year (commuted sum) and annual
Neighbourhood &	Stoneyhill Landfill	(22,138.00)		(22,138.00)		(22,138.00)		(22,138.00)		(22,138.00)	contribution received. This is for a commuted sum for periodic cleaning &
Enforcement Neighbourhood &	Bus Subsidy Reserve	(543,715.00)	296,247.00	(247,468.00)	247,468.00	0.00		0.00		0.00	maintenance of the silo's (golf balls) To support subsidised bus routes
Enforcement	,	,									
Neighbourhood & Enforcement	Waste Procurement	(510,020.95)	87,553.00	(422,467.95)	60,000.00	(362,467.95)	60,000.00	(302,467.95)	60,000.00		Enable the ongoing management of new Waste contract. Fully committed
Neighbourhood & Enforcement	Confirm & Tascomi System Implementation costs	(91,729.64)	43,350.00	(48,379.64)	16,050.00	(32,329.64)	16,050.00	(16,279.64)	16,050.00	(229.64)	To support the implementation of the Confirm system which went live in 01.04.19 as a result of the new Highways and Grounds & Cleansing contracts. Also to support the implementation of the new Public Protection database due to go live in 2020/21
Neighbourhood &	Car parking Enforcement	(10,500.00)		(10,500.00)	10,500.00	0.00		0.00		0.00	To support CPE
Enforcement Neighbourhood &	Transport & Highways Reserve	(38,600.43)	38,600.43	0.00		0.00		0.00		0.00	Required to support revenue position
Enforcement Neighbourhood &	Fleet Reserve	(128,774.00)	123.675.00	(5.099.00)	5.099.00	0.00		0.00		0.00	To support the replacement of Fleet vehicles
Enforcement			.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,000.00						
Neighbourhood & Enforcement	Reserves - to cover Legal Costs	(20,000.00)	4,434.00	(15,566.00)		(15,566.00)		(15,566.00)			Potential legal costs
Neighbourhood & Enforcement	Neighbourhood Services	(287,951.64)	92,450.00	(195,501.64)	95,470.00	(100,031.64)	36,030.00	(64,001.64)	37,000.00	(27,001.64)	Committed to cover staffing
Linorounidik		(3,191,193.98)	1,921,225.12	(1,269,968.86)	737,435.63	(532,533.23)	112,080.00	(420,453.23)	113,050.00	(307,403.23)	
		48.47.5.55									
Hsg, Employment, Infra Hsg, Employment, Infra	Capacity Fund - Skills Analysis Targeted Marketing Campaign	(7,428.00) (11,027.67)	7,428.00 11,027.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Research of skills gaps surveys Destination Telford work
Hsg, Employment, Infra	Destination Telford	(10,242.15)	10,242.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Destination Telford, to be used for the Inward
Hsg, Employment, Infra	Local Plan Enquiry	(84,418.96)	84,418.96	0.00		0.00	0.00	0.00	0.00	0.00	Investment Marketing strategy To support the Local Plan
Hsg, Employment, Infra	Homelessness Prevention	(85,747.76)	10,000.00	(75,747.76)	70,363.26	(5,384.50)	5,384.50	0.00	0.00	0.00	Reserve to fund Homelessness prevention and Homelessness pressures
Hsg, Employment, Infra	Growth Hub Development	(10,045.95)	0.00	(10,045.95)	10,045.95	0.00	0.00	0.00	0.00	0.00	funding to support future development
Hsg, Employment, Infra Hsg, Employment, Infra	Revitalise Fund Homelessness Prevention	(7,366.56) (101,891.29)	7,366.56 40,798.48	(61,092.81)	44,000.00	0.00 (17,092.81)	0.00 17,092.81	0.00	0.00	0.00	Pride in Your High street funding Balance of unused flexible homelessness grant to
	New Burdens Funding - Housing	(88.856.22)	46.540.00	(42,316.22)	0.00	(42,316.22)	42.316.22	0.00	0.00		support homelessness prevention. HRA Act - new burdens monies to be utilised for
Hsg, Employment, Infra	New Burdens Funding - Housing	(88,856.22)	46,540.00	(42,316.22)	0.00	(42,316.22)	42,316.22	0.00	0.00	0.00	resourcing to fulfil the responsibilities required under
Hsg, Employment, Infra	Town's Deal	(123,029.00)	123,029.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	the new Act Town Deal Capacity grant to support the development of a Town Deal Board and Investment Plan
Has Emplement Inf	Regid Rehausing Rethuser Creat Policy	(20.707.00)	E 000 00	(24 707 00)	30 656 00	(4.444.00)	4 4 4 4 00	0.00	0.00	0.00	
Hsg, Employment, Infra	Rapid Rehousing Pathway Grant - Balance Sheet	(39,797.22)	5,000.00	(34,797.22)	,	(4,141.22)	4,141.22	0.00	0.00		capital
	High Street Challenge	(457,495.79)	150,000.00	(307,495.79)	307,495.79	0.00	0.00	0.00	0.00	0.00	To support Pride programme.
Neighbourhood & Enforcement		(,,	495,850.82	1					J		

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose
Ctties, Customer & Commercial	Voluntary Sector Support Fund	(615,749.31)	92,533.20	(523,216.11)	287,000.00	(236,216.11)	236,216.11	0.00			To support the Voluntary Sector/Partnership working
Ctties, Customer & Commercial	Customer Services & Benefits	(272,446.06)	132,548.16	(139,897.90)	58,255.43	(81,642.47)	55,096.87	(26,545.60)	26,545.60		To support additional staffing costs as a result of Welfare Reform changes and to support delivery of savings
Ctties, Customer & Commercial	Telford Town Park Commuted Sums	(99,950.00)		(99,950.00)	33,000.00	(66,950.00)	33,000.00	(33,950.00)	33,950.00	0.00	Balance to be built up over 10 years to fund management and maintenance plan for further ten years after 2020. In line with Management Plan
Ctties, Customer & Commercial	Crisis Assistance Reserve	(81,244.99)		(81,244.99)	50,000.00	(31,244.99)	15,000.00	(16,244.99)	16,244.99	0.00	To support the revenue budget for Crisis Assistance. It is anticipated that there will be a call on this in 2021/22 following the pandemic.
Ctties, Customer & Commercial	Community Engagement Reserve	(45,000.95)		(45,000.95)	20,000.00	(25,000.95)	10,000.00	(15,000.95)	10,000.00	(5,000.95)	To be used for training volunteers and staff, development of volunteer website and database
Ctties, Customer & Commercial	Leisure/Aspirations Invest to Save Funding	(72,203.15)		(72,203.15)	25,000.00	(47,203.15)	25,000.00	(22,203.15)	22,203.15	0.00	To fund the ongoing replacement of Leisure equipment.
Ctties, Customer & Commercial	ICT Reserves & Provisions	(38,276.30)	32,776.30	(5,500.00)		(5,500.00)		(5,500.00)		(5,500.00)	Support Pricing model, various posts and contributions to capital.
Ctties, Customer & Commercial	Culture	(210,404.00)	147,290.00	(63,114.00)		(63,114.00)		(63,114.00)		(63,114.00)	To fund ongoing events. £60k for Theatre equipment
Ctties, Customer & Commercial	Commercial Projects	(39,989.18)	39,989.18	0.00		0.00		0.00		0.00	To be used for Commercial projects - and other issues. Fully committed in 2020/21
Ctties, Customer & Commercial	Climate Change	(50,000.00)	50,000.00	0.00		0.00		0.00			Year end reserve approval 2019/20 to support Climate Change initiatives/action plan
Ctties, Customer & Commercial	Syrian Resettlement Programme (SRP)	(377,511.51)	134,287.00	(243,224.51)	134,287.00	(108,937.51)	108,937.51	0.00			Grant funding in relation to Syrian Resettlement Programme
Commoroida		(1,902,775.45)	629,423.84	(1,273,351.61)	607,542.43	(665,809.18)	483,250.49	(182,558.69)	108,943.74	(73,614.95)	riogrammo
Corporate	Special Fund Balance	(1,143,547.52)	200,000.00	(943,547.52)		(943,547.52)		(943,547.52)		(943,547.52)	Working balance
Corporate	General Fund Balance	(4,085,406.74)		(4,085,406.74)		(4,085,406.74)		(4,085,406.74)		(4,085,406.74)	General Fund Working Balance
Corporate	Budget Strategy Reserve	(21,142,422.25)	684,000.00	(20,458,422.25)		(20,458,422.25)		(20,458,422.25)		(20,458,422.25)	Available to support the Medium Term Budget Strategy
Corporate	Investment in Council Priorities Fund	(7,415,382.90)	(2,584,617.10)	(10,000,000.00)		(10,000,000.00)		(10,000,000.00)			For Investment in Council Priorities
Corporate	Collection Fund Surplus	(2,503,322.15)	2,503,322.15	0.00		0.00		0.00			Estimated collection fund balance drawn down as part of budget strategy
Corporate	Capital Funding Reserve	(449,049.04)	38,000.00	(411,049.04)	411,049.04	0.00		0.00			Fully Committed to capital programme
Corporate	Single Status Provision - General Fund element	(8,917,031.52)		(8,917,031.52)		(8,917,031.52)		(8,917,031.52)			Funding set aside to meet costs of implementing single status
Corporate	Severance Fund	(1,204,051.31)		(1,204,051.31)		(1,204,051.31)		(1,204,051.31)		(1,204,051.31)	Fund set up to meet the one off costs of redundancies arising from restructures in order to deliver ongoing savings. The Council also has the ability to capitalise costs associated with service transformation through to March 2022.
Corporate	Redundancy Provision	(85,036.00)	85,036.00	0.00		0.00		0.00		0.00	Specific provision to meet one off costs associated with the Council re-structure - relates to those who had received notification of redundancy at 31 March.
Corporate	Pride in Your Community - Funding Reserve	(1,650,890.00)	434,000.00	(1,216,890.00)	434,000.00	(782,890.00)	434,000.00	(348,890.00)	348,890.00		Reserve created to fund debt charges associated with the Pride In Your Community initiative.
Corporate	Hadley PFI Sinking Fund	(1,227,457.91)		(1,227,457.91)		(1,227,457.91)		(1,227,457.91)		(1,227,457.91)	Equalisation account relating to Hadley PFI; based on funding model
Corporate Corporate	Bad Debt Provision Corporate Capacity / Invest to Save Fund	(3,361,118.13) (6,749,895.69)	1,600,000.00	(3,361,118.13) (5,149,895.69)	1,600,000.00	(3,361,118.13) (3,549,895.69)	1,200,000.00	(3,361,118.13) (2,349,895.69)	1,200,000.00		To cover bad debts; level based on formula Various initiatives to build capacity and provide funding to deliver future savings. Includes support to partner organisations who take on the delivery of services.
Corporate	Telford 2020 (capital programme)	(17,000.00)	17,000.00	0.00		0.00		0.00		0.00	£231k capital allocation to be supplemented by £17k
Corporate	Communications	(100,000.00)		(100,000.00)		(100,000.00)		(100,000.00)		(100,000.00)	
Corporate	Campaigns and Marketing	(298,510.16)		(247,525.16)	174,078.53	(73,446.63)	50,000.00	(23,446.63)	23,446.63		To support Creating a Better Borough and Community initiatives and Campaigns
Corporate Corporate	Capital grant funding held as a reserve VAT and Taxation Reserve	(570,334.63) (4,614,265.42)	570,334.63 4.584.617.10	0.00 (29,648.32)		0.00 (29,648.32)		0.00 (29,648.32)		(29 648 32)	Committed to funding the capital programme. Provision for any unforeseen VAT/Taxation costs
Corporate	Pride in Your High Street	(1,000,000.00)	4,004,017.10	(1,000,000.00)	1,000,000.00	0.00		0.00		0.00	Committed
Corporate	Pride in Our Community	(1,000,000.00)		(1,000,000.00)	500,000.00	(500,000.00)	500,000.00	0.00			Committed
Corporate Corporate	Public Transport Initiative Community Initiatives	(300,000.00) (810,293.60)		(300,000.00) (810,293.60)	150,000.00 400,000.00	(150,000.00) (410,293.60)	150,000.00 410,293.60	0.00		0.00	Committed to support a range of initiatives Committed to support a range of initiatives
Corporate	EU Exit Grant	(163,898.04)	163,898.04	0.00		0.00		0.00		0.00	To support preparations for Brexit
Corporate Corporate	Covid-19 Reserves - Councillors Pride Fund	(8,166,721.00) (10,750.00)	8,166,721.00 10,750.00	0.00 0.00		0.00 0.00		0.00 0.00	-	0.00	Currently anticipated to be used during 2020/21 Balance committed
		(76,986,384.01)	16.524.046.82	(60,462,337.19)	4,669,127.57	(55,793,209.62)	2,744,293.60	(53,048,916.02)	1,572,336.63	(51,476,579.39)	

(110,950,264.5	25,216,941.95	(85,733,322.62)	11,209,931.18	(74,523,391.44)	5,522,132.27	(69,001,259.17)	3,001,726.88	(65,999,532.29)
		0.00		0.00		0.00		0.00
0. The level of each reserve has been reviewed by the Council's Service & Financial Planning		0.00 appropriate for the purpos	0.00	0.00	0.00	0.00	0.00	0.00